## Nichols, Rise & Co., L.L.P. 302 Jones St, Ste 320 Sioux City, IA 51101 (712) 252-4309

January 20, 2022

CENTER FOR RURAL AFFAIRS PO BOX 136 LYONS, NE 68038

Dear Client,

Enclosed is the 2020 U.S. Form 990, Return of Organization Exempt from Income Tax, for CENTER FOR RURAL AFFAIRS for the tax year ending August 31, 2021.

Your 2020 U.S. Form 990, Return of Organization Exempt from Income Tax, return will be electronically filed.

We very much appreciate the opportunity to serve you. If you have any questions regarding this return, please do not hesitate to call.

Sincerely,

Richard Grenko

## **990**

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Inspection

▶ Do not enter social security numbers on this form as it may be made public.

20**20**Open to Public

Department of the Treasury Internal Revenue Service ► Go to www.irs.gov/Form990 for instructions and the latest information.

A	For the 2	2020 calend	dar year, or tax year beginning Sep $1$ , 2020, and endin	ı <b>g</b> Au	ıg 31	<b>, 20</b> 21			
В	Check if a	applicable:	C Name of organization CENTER FOR RURAL AFFAIRS		D Employ	er identification number			
	Address o	change	Doing business as		47-05	53823			
	Name cha	ange	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	<b>E</b> Telepho	one number			
	Initial retu	eturn PO BOX 136 (402)687-2100							
	Final return	eturn/terminated City or town, state or province, country, and ZIP or foreign postal code							
	Amended	return	LYONS, NE 68038		<b>G</b> Gross r	eceipts \$10,957,614.			
$\overline{\Box}$	Applicatio		F Name and address of principal officer:	H(a) Is this a gr		subordinates? Yes X No			
			BRIAN DEPEW, 145 MAIN STREET, LYONS, NE 68038	H(b) Are all s	ubordinates	s included? Tes No			
ı	Tax-exem	pt status:	X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or 527	If "No," a	attach a list	. See instructions			
J	Website:	► N/A		H(c) Group e	xemption n	umber ▶			
ĸ	_		Corporation ☐ Trust ☐ Association ☐ Other ► L Year of forma	ation: 1973	M State o	f legal domicile: NE			
	art I	Summa							
			cribe the organization's mission or most significant activities: ESTAF	BLISH STRO	NG RUR	AL			
ě			TIES, SOCIAL AND ECONOMIC JUSTICE, ENVIRONMENT						
au	-		UINE OPPORTUNITY FOR ALL WHILE ENGAGING PEOPLE			HAT AFFECT			
ern	_		box ▶ ☐ if the organization discontinued its operations or disposed						
Activities & Governance			voting members of the governing body (Part VI, line 1a)		3	15			
∞ ∞			independent voting members of the governing body (Part VI, line 1b		4	15			
es			per of individuals employed in calendar year 2020 (Part V, line 2a)	•	5	87			
ΞΞ			per of volunteers (estimate if necessary)		6	15			
Act			ated business revenue from Part VIII, column (C), line 12		7a	0.			
•			red business taxable income from Form 990-T, Part I, line 11		7b	0.			
_	<del> :</del>	TOT GITTOIG		Prior Yea		Current Year			
_	8 (	Contributio	,125.	10,660,127.					
nue			ons and grants (Part VIII, line 1h)	,401.	258,229.				
Revenue			ncome (Part VIII, column (A), lines 3, 4, and 7d)		,409.	39,258.			
æ			nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		9,369.				
			ue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	8,918,					
	+		I similar amounts paid (Part IX, column (A), lines 1–3)	1,235		426,806.			
			aid to or for members (Part IX, column (A), line 4)	1,233,	, 677.	420,000.			
"		-	her compensation, employee benefits (Part IX, column (A), lines 5–10)	4,625,	900	5,158,790.			
ses			al fundraising fees (Part IX, column (A), line 11e)	, 900.	3,130,790.				
Expenses			aising expenses (Part IX, column (D), line 25) ► 92,262.						
Ä			enses (Part IX, column (A), lines 11a–11d, 11f–24e)	1,923,	201	1,884,855.			
			nses. Add lines 13–17 (must equal Part IX, column (A), line 25)						
		-	ess expenses. Subtract line 18 from line 12	7,785,		7,470,451.			
_ x	19 1	i ieveriue ie	ass expenses. Subtract line 10 from line 12	1,133, Beginning of Curr		3 , 487 , 163 . End of Year			
Net Assets or Fund Balances	20	Total accet	s (Part X, line 16)	13,116,		13,490,836.			
Asse	21		ties (Part X, line 26)	4,616		1,695,036.			
Net.	22		or fund balances. Subtract line 21 from line 20	8,500		11,795,800.			
	art II		re Block	0,300	,020.	11,755,000.			
Un	der penalti	ies of perjury	I declare that I have examined this return, including accompanying schedules and state. Declaration of preparer (other than officer) is based on all information of which prepare			y knowledge and belief, it is			
	10,0011001,	1	c. Declaration of proparer (other than officer) to based on all information of which propare	Thus any knowled					
e:	~ n	<u> </u>							
Sign   Signature of officer   Date   MICHAEL BRIDE CFO									
He	ere		HAEL BRIDE, CFO						
		<del>'</del>	r print name and title			_			
Pa	iid	1		Date	Check _	] if PTIN			
	eparer	. Richar	d Grenko		self-emplo	p01215725			
	se Only	Firm's nar		Firm's	s EIN ► 4	2-0634266			
		Firm's add	dress ▶ 302 Jones St, Ste 320, Sioux City, IA 511	01 Phone	e no. (7 <u>1</u>	2)252-4309			
Ma	y the IRS	S discuss t	this return with the preparer shown above? See instructions						

Part	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: ESTABLISH STRONG RURAL
	COMMUNITIES, SOCIAL AND ECONOMIC JUSTICE, ENVIRONMENTAL STEWARDSHIP, AND GENUINE OPPORTUNITY FOR ALL WHILE ENGAGING PEOPLE IN DECISIONS THAT AFFECT
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 1,885,951. including grants of \$ 110,248.) (Revenue \$ 3,962,544.)  NATIONAL SUSTAINABLE AGRICULTURE COALITION - IS AN ALLIANCE OF  GRASSROOTS ORGANIZATIONS THAT ADVOCATES FOR FEDERAL POLICY REFORM TO  ADVANCE THE SUSTAINABILITY OF AGRICULTURE, FOOD SYSTEMS, NATURAL  RESOURCES, AND RURAL COMMUNITIES.
4b	(Code:) (Expenses \$ 1,821,945. including grants of \$ 2,006.) (Revenue \$ 1,053,246.)  RURAL ENTERPRISE ASSISTANCE PROGRAM - PROVIDES LOANS, TRAINING, AND TECHNICAL  ASSISTANCE TO RURAL MICRO ENTREPRENEURS ACROSS THE FULL EXPANSE OF RURAL  NEBRASKA. IT INCLUDES A RURAL WOMEN'S BUSINESS CENTER AND A RURAL  HISPANIC BUSINESS CENTER.
4c	(Code:) (Expenses \$ 1,496,311_including grants of \$ 151,996.) (Revenue \$ 1,895,610.)  FARM AND COMMUNITY - SUPPORTS SUSTAINABLE DEVELOPMENT  IN RURAL NEBRASKA BY PROVIDING TECHNICHAL ASSISTANCE  AND TRAINING TO SUPPORT VALUE ADDED AGRICULTURE,  WIND ENERGY DEVELOPMENT, ORGANIC FARMING, NEW FARMERS  AND RANCHERS, AND ENTREPRENEURSHIP.
4d	Other program services (Describe on Schedule O.)
4e	(Expenses \$ 1,617,981. including grants of \$ 162,555.) (Revenue \$ 2,633,474.) See Statement Total program service expenses ▶ 6,822,188.

Part	Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"	_		
2	complete Schedule A	2	×	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		×
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4	×	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		×
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		×
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
8	the environment, historic land areas, or historic structures? <i>If</i> "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes,"	7		×
9	complete Schedule D, Part III	8		×
3	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		×
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If</i> "Yes," <i>complete Schedule D, Part V</i>	10	×	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	×	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		×
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII </i>	11c		×
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX </i>	11d	×	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		×
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		×
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		×
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	×	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		×
14a b	Did the organization maintain an office, employees, or agents outside of the United States?	14a		×
	fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		×
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		×
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		×
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> See instructions	17		×
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		×
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		×
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		×
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	×	

Part	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		×
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		×
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
L	through 24d and complete Schedule K. If "No," go to line 25a	24a		×
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year	24b		
С	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		×
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		×
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		×
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		×
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	28a		×
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		×
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If</i> "Yes," complete Schedule L, Part IV	28c		×
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		×
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		×
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		×
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		×
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I </i>	33		×
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	×	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		×
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		×
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		×
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		×
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O.	38	×	
Part	V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V			
_			Yes	No
1a b	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	10		

#### Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V Yes No 2a Enter the number of employees reported on Form W-3. Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return If at least one is reported on line 2a, did the organization file all required federal employment tax returns? . 2b X Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) . . . Did the organization have unrelated business gross income of \$1,000 or more during the year? За 3a × If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over. a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a X If "Yes," enter the name of the foreign country ▶ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . . X 5b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5c Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . . . . 6a × b If "Yes," did the organization include with every solicitation an express statement that such contributions or 6b Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods 7a × If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . . . 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was 7с × If "Yes," indicate the number of Forms 8282 filed during the year . . . . . . . . . . . . d Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . 7f × If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g × If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h × Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the 8 8 sponsoring organization have excess business holdings at any time during the year? . . . . . . . . . Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? . . . . . . . . 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12 . . . . . . . . . . . . . 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . . 10b 11 Section 501(c)(12) organizations. Enter: 11a Gross income from other sources (Do not net amounts due or paid to other sources 11b Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a 12a If "Yes," enter the amount of tax-exempt interest received or accrued during the year... Section 501(c)(29) qualified nonprofit health insurance issuers. 13 Is the organization licensed to issue qualified health plans in more than one state? . . . 13a Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which 13b 13c С 14a Did the organization receive any payments for indoor tanning services during the tax year? . . . . . 14a × If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O. 14b Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or 15 15 If "Yes," see instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 16 If "Yes," complete Form 4720, Schedule O.

Part	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. Check if Schedule O contains a response or note to any line in this Part VI	See in	struc	tions.
Secti	on A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year   1a   15			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent . 15			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		×
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? .	3		×
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		×
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		×
6	Did the organization have members or stockholders?	6		×
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		×
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
8	stockholders, or persons other than the governing body?	7b		×
	the year by the following:	0-		
a b	The governing body?	8a 8b	×	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at	OD		
	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9	- d- \	×
Secu	on B. Policies (This Section B requests information about policies not required by the Internal Reven	ue C	Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	163	×
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	×	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	40		
12a	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	12a	×	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		×
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	×	
13	Did the organization have a written whistleblower policy?	13	×	
14	Did the organization have a written document retention and destruction policy?	14	×	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		×
b	Other officers or key employees of the organization	15b		×
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		×
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
-	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Secti	on C. Disclosure	.00		
17	List the states with which a copy of this Form 990 is required to be filed ▶ See Part VI, Line 17 stm	t		
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-7 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  ☐ Own website ☐ Upon request ☐ Other (explain on Schedule O)		tion 5	501(c)
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict or and financial statements available to the public during the tax year.	f inter	est p	olicy,
20	State the name, address, and telephone number of the person who possesses the organization's books and re-MICHAEL BRIDE, PO BOX 136, LYONS, NE 68038 (402)687-2100	cords	<b>&gt;</b>	

Form 990 (2020)

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . . . . . . . . . . . . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B)  Average hours per week (list any hours for related organizations below dotted line)	box, office or directo	unles	Pos eck s pe	rson	e than of is both or/trust Highest compensated employee	an	(D)  Reportable compensation from the organization (W-2/1099-MISC)	(E)  Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) BRIAN DEPEW	40.00									
EXECUTIVE DIRECTOR				×				120,667.	0.	14,913.
(2) FERDINAND HOEFNER SENIOR STRATEGIC ADVISOR	40.00					×		110,519.	0.	10,049.
(3) SARAH HACKNEW	40.00							, , , ,		
COALITION DIRECTOR						×		107,128.	0.	14,188.
(4) KRISTA DITTMAN	0.50									
PRESIDENT		×		×				0.	0.	0.
(5) DENNIS DEMMEL	0.50									
VICE-PRESIDENT		×		×				0.	0.	0.
(6) CHUCK KARPF	0.50			l						
TREASURER		×		×				0.	0.	0.
(7) JAY HALL	0.50							_	_	_
SECRETARY		×		×				0.	0.	0.
(8) LEVERNE BARRETT	0.50	×							2	
BOARD MEMBER	0.50							0.	0.	0.
(9) MELISSA FLORELL BOARD MEMBER	0.50	×						0.	0.	0
	0.50							0.	0.	0.
(10) BARBARA DILLY BOARD MEMBER	0.50	×						0.	0.	0.
(11) GREG FRIPP	0.50							0.	0.	<u> </u>
BOARD MEMBER	0.50	×						0.	0.	0.
(12) ROSS LARSON	0.50							0.	<u> </u>	<u> </u>
BOARD MEMBER		×						0.	0.	0.
(13) KEITH MAHANEY	0.50									
BOARD MEMBER		×						0.	0.	0.
(14) AMANDA MCKINNEY	0.50									
BOARD MEMBER		×						0.	0.	0.

Part VII Section A. Officers, Directors,	Trustees,	Key I	Em	plo	yee	s, an	d H	lighest Compe	nsated Er	nplo	yees (continued)
					C)						
(A) Name and title	(B) Average hours	Average box, unless person is box officer and a director/t						(D)  Reportable compensation	Reportable compensation	tion	(F) Estimated amount of other
	per week (list any hours for related organizations	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from relate organizatio (W-2/1099-N	ons	compensation from the organization and related organizations
	below dotted line)	ıstee	trustee		96	pensated					
(15) NANCY MEYER	0.50										
BOARD MEMBER	0.50	×						0.		0.	0.
(16) PAUL SWANSON BOARD MEMBER	0.50	×						0.		0.	0.
(17) JANE YULE BOARD MEMBER	0.50	×						0.		0.	0.
(18) KARINA PEREZ	0.50										
BOARD MEMBER		×						0.		0.	0.
(19)											
(20)											
(21)											
(22)											
(23)											
(24)											
(25)											
1b Subtotal			٠.				<b>&gt;</b>	338,314.		0.	39,150.
c Total from continuation sheets to Par							<b>•</b>				00.150
d Total (add lines 1b and 1c)							2) W	338,314.	 	0.	39,150.
reportable compensation from the organ				, 1131		3	<i>-</i> , w	TIO TOCCIVED THOI	c than \$100	,,,,,,	
3 Did the organization list any former employee on line 1a? If "Yes," complete											Yes No
<ul> <li>For any individual listed on line 1a, is the organization and related organizations</li> </ul>	e sum of re	portal	ble	con	пре	nsatic	n a	nd other compe	nsation fror	n the	
	individual										
for services rendered to the organization? If "Yes," complete Schedule J for such person								5 ×			
Section B. Independent Contractors  1 Complete this table for your five high	ihest comp	-nsati	ed	inde	ane	ndent	CO	entractors that r	eceived m	ore i	than \$100,000 of
compensation from the organization. Re											
(A) Name and business ac	dress							(B) Description of serv	vices		(C) Compensation
2 Total number of independent contract received more than \$100,000 of compen	•	_					th	ose listed abov	e) who		

## Part VIII Statement of Revenue

		Check if Schedule	Осо	ntains a re	spon	ise or note to ar	ny line in this Pa	ırt VIII		
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
s s	1a	Federated campaig	ns .		1a					
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues			1b		-			
ري چ	С	Fundraising events			1c		-			
fts,	d	Related organization			1d	286,821.	-			
ij gi	е	Government grants			1e	3,167,554.				
ns,	f	All other contribution		-			-			
er S		and similar amounts no			1f	7,205,752.				
혈취	а	Noncash contributions included in		, ,						
d d	3	lines 1a–1f 1g		\$ 6,420.						
a Co	h	Total. Add lines 1a-					10,660,127.			
						Business Code				
ce	2a	INTEREST FROM	MIC	CROLOANS	;	900099	93,536.	93,536.	0.	0.
Program Service Revenue	b	MISCELLANEOUS	REV	/ENUE		900099	12,770.	12,770.	0.	0.
gram Ser Revenue	С	FEES AND REIM	BURS	SEMENTS		900099	151,923.	151,923.	0.	0.
E §	d						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,		
P. B.	e									
ر ا	f	All other program se		revenue						
_	g	Total. Add lines 2a-				•	258,229.			
	3	Investment income								
		other similar amoun					39,258.	0.	0.	39,258.
	4	Income from investr								
	5				-					
		•		(i) Rea		(ii) Personal				
	6a	Gross rents	6a				-			
	b	Less: rental expenses	6b				-			
	С	Rental income or (loss)	6с				-			
	d	Net rental income o	r (los	s)		🕨				
	7a	Gross amount from		(i) Securit	ies	(ii) Other				
		sales of assets					-			
		other than inventory	7a							
<u>o</u>	b	Less: cost or other basis								
Revenue		and sales expenses .	7b							
e	С	Gain or (loss)	7с							
	d	Net gain or (loss)				<b>&gt;</b>				
Other		Gross income from	m fu	ndraising						
Б		events (not including		J						
		of contributions rep	oorte	d on line						
		1c). See Part IV, line	18		8a					
	b	Less: direct expens	es .		8b					
	С	Net income or (loss)	from	n fundraisin	g eve	ents ►				
	9a	Gross income f	rom	gaming						
		activities. See Part I	V, lin	e 19 .	9a					
	b	Less: direct expense	es .		9b					
	С	Net income or (loss)	from	n gaming ad	ctivitie	es 🕨				
	10a	Gross sales of ir	nvent	ory, less						
		returns and allowan	ces		10a					
	b	Less: cost of goods	sold		10b					
	С	Net income or (loss)	from	sales of in	vento	ory <b>&gt;</b>				
2						Business Code				
eo e	11a									
scellaneo Revenue	b									
e e	С									
Miscellaneous Revenue	d	All other revenue								
2	е	Total. Add lines 11a								
	12	Total revenue. See	instr	uctions		🕨	10,957,614.	258,229.	0.	39,258.

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (**D**) Fundraising expenses (B) Program service expenses Do not include amounts reported on lines 6b. 7b. (A) Total expenses Management and general expenses 8b. 9b. and 10b of Part VIII. Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 426,806. 426,806. 2 Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . . Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members . . . . Compensation of current officers, directors, 5 trustees, and key employees . . . . 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . 7 Other salaries and wages . . . . . . 3,819,144. 3,380,893. 393,080. 45,171. Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits . . . . . . 1,212,534. 9 1,339,646. 109,354. 17,758. 10 Payroll taxes . . . . . . . . . . . . Fees for services (nonemployees): 11 Management . . . . . . . Legal . . . . . . . . . . . . . . . . Accounting . . . . . . . . . . . . Lobbying . . . . . . . . . Professional fundraising services. See Part IV, line 17 Investment management fees . . . . . Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) 986,364. 955,877. 24,167. 6,320. 12 Advertising and promotion . . . . . 13 154,968. 156,887. -12,004. 10,085. Office expenses . . . . . . . . Information technology . . . . . . 14 15 Occupancy . . . . . . . . . . . . 213,092. 258,673. -45,581. 16 0. 38,806. 44,109. -5,867. 564. 17 Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 0. 19 Conferences, conventions, and meetings . 886. 48,877. 47,991. 16,824. 16,824. 0. 0. 20 . . . . . . . . . . . . . 21 Payments to affiliates . . . . . 22 Depreciation, depletion, and amortization . 23 35,828. 12,250. 23,578. 0. 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) STAFF DEVELOPMENT 59,035. 7,010. 49,557. 2,468. COMMUNICATIONS 196,264. 163,106. 26,879. 6,279. BAD DEBT EXPENSE С 20,218. 20,218. 0. 0. EQUIPMENT RENT 0. 0. 0. 0. All other expenses 114,579. 76,463. 34,499. 3,617. Total functional expenses. Add lines 1 through 24e 25 7,470,451. 6,822,188. 556,001. 92,262. Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720) . . .

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this Par	tx		<u> U</u>
			<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing		1	
	2	Savings and temporary cash investments	4,183,723.	2	5,813,327.
	3	Pledges and grants receivable, net	1,699,201.	3	3,579,062.
	4	Accounts receivable, net		4	
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
	_	under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .		6	
ets	7	Notes and loans receivable, net	1,592,611.	7	-9,987.
Assets	8	Inventories for sale or use	20 126	8	00.012
٧	9	Prepaid expenses and deferred charges	39,136.	9	22,913.
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 163,659.			
	b	Less: accumulated depreciation	60,163.	10c	49,801.
	11	Investments—publicly traded securities		11	
	12	Investments—other securities. See Part IV, line 11		12	
	13	Investments—program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	5,541,595.	15	4,035,720.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	13,116,429.	16	13,490,836.
	17	Accounts payable and accrued expenses	700,335.	17	825,345.
	18	Grants payable		18	
	19	Deferred revenue	148,279.	19	12,589.
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
Lia	23	Secured mortgages and notes payable to unrelated third parties	3,767,787.	23	857,102.
	24	Unsecured notes and loans payable to unrelated third parties	3773777377	24	33.71321
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D		25	
	26	Total liabilities. Add lines 17 through 25	4,616,401.	-	1,695,036.
Seou		Organizations that follow FASB ASC 958, check here ► ⊠ and complete lines 27, 28, 32, and 33.	· · ·		· ·
alar	27	Net assets without donor restrictions	4,524,092.	27	5,542,986.
Bé	28	Net assets with donor restrictions	3,975,936.	28	6,252,814.
Net Assets or Fund Balances		Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.			
ō	29	Capital stock or trust principal, or current funds		29	
ets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
SS	31	Retained earnings, endowment, accumulated income, or other funds		31	
≯t A	32	Total net assets or fund balances	8,500,028.	32	11,795,800.
ž	33	Total liabilities and net assets/fund balances	13,116,429.	33	13,490,836.

Form 990 (2020) Page **12** 

	· · ·					J -
Par	Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					×
1	Total revenue (must equal Part VIII, column (A), line 12)	1	10	,95	7,6	14.
2	Total expenses (must equal Part IX, column (A), line 25)	2	7	,47	0,4	51.
3	Revenue less expenses. Subtract line 2 from line 1	3	3	,48	7,1	63.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	8	,50	0,0	28.
5	Net unrealized gains (losses) on investments	5			2,6	04.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9		-19	3,9	95.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	32, column (B))	10	11	,79	5,8	00.
Part	Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII			٠.		X
			_		Yes	No
1	Accounting method used to prepare the Form 990:   Cash   Accrual   Other					
	If the organization changed its method of accounting from a prior year or checked "Other," e	explain	in			
	Schedule O.					
<b>2</b> a	Were the organization's financial statements compiled or reviewed by an independent accountant?		. 2	2a		×
	If "Yes," check a box below to indicate whether the financial statements for the year were con	mpiled	or			
	reviewed on a separate basis, consolidated basis, or both:					
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	×	
	If "Yes," check a box below to indicate whether the financial statements for the year were aud	ited or	n a			
	separate basis, consolidated basis, or both:					
	☐ Separate basis ☐ Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for ov					
	the audit, review, or compilation of its financial statements and selection of an independent account			2c	×	
	If the organization changed either its oversight process or selection process during the tax year, e	xplain	on			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set for					
	Single Audit Act and OMB Circular A-133?		_	3a	×	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not un			_		
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such	audits	.   3	3b	×	
	PEV 00/09/24 PPO			Гания	aan	(2020)

REV 09/08/21 PRO Form **990** (2020) CENTER FOR RURAL AFFAIRS 47-0553823

#### Form 990: Return of Organization Exempt from Income Tax

#### Part III: Line 4d (continued)

**Continuation Statement** 

(Code: ) (Expenses \$1,087,007 including grants of \$104,003) (Revenue \$1,595,733)

RURAL PUBLIC POLICY PROGRAM - ADVOCATES FOR STATE AND FEDERAL

POLICIES THAT SUPPORT FAMILY SIZE FARMS, VALUE ADDED

AGRICULTURE, MICROENTERPRISE DEVELOPMENT, RURAL

COMMUNITY DEVELOPMENT, BEGINNING FARMERS, AND SOIL

AND WATER CONSERVATION.

(Code: ) (Expenses \$48,034 including grants of \$0) (Revenue \$145,617)

CONSTITUENCY & ENGAGEMENT - WORKS TO BUILD A

NETWORK OF TENS OF THOUSANDS OF PEOPLE ACROSS

AMERICA COMMITTED TO BUILDING A BETTER FUTURE IN

RURAL COMMUNITIES. WE INFORM THE NETWORK ON DEVELOPMENT

AFFECTING RURAL AMERICA AND ON OPPORTUNITIES TO

PARTICIPATE IN POLICY DEBATES AFFECTING RURAL

AMERICA.

(Code: ) (Expenses \$503,642 including grants of \$58,552) (Revenue \$892,124)

MISSISSIPPI RIVER NEWTORK - A DIVERSE COALITION OF 56

NONPROFIT ORGANIZATIONS THAT ARE WORKING TOGETHER TO

PROTECT THE LAND, WATER, WILDLIFE, AND PEOPLE OF THE

UNITED STATES' GREATEST RIVER.

(Code: ) (Expenses \$-20,702 including grants of \$0) (Revenue \$0)

NEWSLETTER AND COMMUNICATIONS

## Additional information from your Form 990: Return of Organization Exempt from Income Tax

# Form 990: Return of Organization Exempt from Income Tax Part VI, Line 17 (continued)

**Continuation Statement** 

	States Where Copy of Return is Required
AL	
AK	
AZ	
AR	
CA	
СО	
CT	
DE	
DC	
FL	
GA	
ID	
IL	
IN	
IA	
KS	
KY	
LA	
ME	
MD	
MA	
MI	
MN	
MS	
MO	
MT	
NE	
NV	
NH	
NJ	
NM	
NY	
NC	
ND	
ОН	
OK	
OR	

CENTER FOR RURAL AFFAIRS 47-0553823

# Form 990: Return of Organization Exempt from Income Tax Part VI, Line 17 (continued)

## **Continuation Statement**

2

States Where Copy of Return is Required				
PA				
RI				
SC				
SD				
TN				
TX				
UT				
VT				
VA				
AM				
WV				
WI				
WY				

#### **SCHEDULE A** (Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

OMB No. 1545-0047 2020

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

		FOR RURAL A						47-0553823		
Par					organizations mus				ons.	
The c	•				s: (For lines 1 through		•	,		
1					on of churches descri					
2					(Attach Schedule E (F					
3		•	•		ganization described i onjunction with a hosp				/iii\ En:	tor the
4	_	ospital's name,	•	•	orijuriction with a rios	Jilai uesc	indea in s	section 170(b)(1)(A)	( <b>111).</b> Ett	iei iiie
5	□ A	=	operated for	the benefit of a	college or university	owned c	r operate	ed by a government	al unit	described in
6	□ A	federal, state, o	or local gover	nment or govern	mental unit described	l in <b>secti</b> o	on 170(b)	(1)(A)(v).		
7				receives a subs	tantial part of its sup e Part II.)	port from	a gover	nmental unit or from	n the g	eneral public
8	□ A	community trus	st described i	n <b>section 170(b</b> )	(1)(A)(vi). (Complete	Part II.)				
9	o u	r university or a niversity:	non-land-gra	nt college of agr	d in <b>section 170(b)(1)</b> iculture (see instruction	ons). Ente	er the nan	ne, city, and state of	the co	llege or
10	re S	eceipts from act upport from gro	ivities related ss investment	to its exempt full tincome and uni	e than 33 <sup>1</sup> /3% of its sunctions, subject to ce related business taxal 75. See <b>section 509(</b> 2	rtain exc ble incon	eptions; a ne (less se	and (2) no more than ection 511 tax) from	331/3%	of its
11	□ A	n organization o	organized and	l operated exclus	sively to test for public	c safety.	See <b>sect</b> i	ion 509(a)(4).		
12					ively for the benefit o					
			, , ,	•	ns described in <b>secti</b>	•	, , <i>,</i>	` ' ' '		
	_			•	scribes the type of sup		•	•		
а	L				, supervised, or contr					
_		supporting or	ganization. Y	ou must comple	regularly appoint or e	A and B	•			
b	L	control or ma	nagement of	the supporting o	ed or controlled in co rganization vested in V, Sections A and C.	the same				
С					ting organization operns). <b>You must comp</b>				ally inte	grated with,
d		that is not fur	ctionally integ	grated. The orga	pporting organization nization generally mu: omplete Part IV, Sec	st satisfy	a distribu	ution requirement an		
е	Г	• • •		•	a written determination		•		. II Tur	so III
C					tionally integrated su				ıı, ıyı	De III
f	Ent									
g	Pro	vide the followi	ng information	n about the supp	orted organization(s).					
	(i) Na	me of supported org	ganization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	listed in you	organization ur governing ment?	(v) Amount of monetary support (see instructions)	other	Amount of support (see structions)
						Yes	No			
(A)										
(B)										
(C)										
(D)										
(E)										
Total										

18

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2016 **(b)** 2017 (c) 2018 (d) 2019 **(e)** 2020 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . 4,672,555. 9,897,190. 5,333,310. 8,550,125. 10,660,127. 39,113,307. Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . The value of services or facilities furnished by a governmental unit to the organization without charge . . . . Total. Add lines 1 through 3. . . . 4,672,555. 9,897,190. 5,333,310. 8,550,125. 10,660,127. 39,113,307. 4 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . . Public support. Subtract line 5 from line 4 39,113,307. Section B. Total Support Calendar year (or fiscal year beginning in) ▶ (a) 2016 **(b)** 2017 (c) 2018 (d) 2019 (e) 2020 (f) Total 4,672,555. 9,897,190. 5,333,310. 8,550,125. 10,660,127. 39,113,307. 7 Amounts from line 4 . . . . . . Gross income from interest, dividends, 8 payments received on securities loans, rents, royalties, and income from similar sources . . . . . . . . 14,891. 59,244. 39,258. 24,458. 67,001. 204,852. Net income from unrelated business 9 activities, whether or not the business is regularly carried on . . . . . . 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . . . . 7,203. 19,040. 44,258. 19,369. 89,870. **Total support.** Add lines 7 through 10 11 39,408,029. Gross receipts from related activities, etc. (see instructions) . . . . . . . . . . . . . . . . . . 12 13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) Section C. Computation of Public Support Percentage Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f)) . . . . . 14 99.25% 15 Public support percentage from 2019 Schedule A, Part II, line 14 . . . . . . . . . . . . . . . . . 15 331/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . . . . . . . . . . . . . . 331/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported 10%-facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported 

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Page 3

## Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.)

	if the organization falls to quality	under the te	sts listed bei	ow, piease co	implete Fart	II. <i>)</i>	
	on A. Public Support			1			
Calen	dar year (or fiscal year beginning in) ▶	<b>(a)</b> 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	<b>(e)</b> 2020	(f) Total
1	Gifts, grants, contributions, and membership fees						
_	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Secti	on B. Total Support						
Calen	dar year (or fiscal year beginning in) ▶	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties, and income from similar sources .						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for the	organization'	s first, second	, third, fourth,	or fifth tax ye	ar as a sectio	n 501(c)(3)
	organization, check this box and stop her	e					🕨 🗀
Secti	on C. Computation of Public Suppor	t Percentag	e				
15	Public support percentage for 2020 (line 8	3, column (f), c	divided by line	13, column (f))		15	%
16	Public support percentage from 2019 Sch					16	%
Secti	on D. Computation of Investment Inc	come Perce	ntage				
17	Investment income percentage for 2020 (I			-		17	%
18	Investment income percentage from 2019					18	%
19a	331/3% support tests-2020. If the organi						
	17 is not more than 331/3%, check this box a	and <b>stop here</b>	. The organizati	on qualifies as	a publicly supp	orted organizat	ion . 🕨 🗀
b	331/3% support tests-2019. If the organize	ation did not d	heck a box on	line 14 or line	19a, and line 16	is more than 3	33 <sup>1</sup> /3%, and
	line 18 is not more than 331/3%, check this b	oox and <b>stop</b> h	<b>nere.</b> The organ	ization qualifies	as a publicly s	upported orgar	nization 🕨 🗌
20	Private foundation If the organization did	d not chack a	hay on line 14	100 or 10h	shook this how	and can inetru	ctions -

#### Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Se

	ion A. All Supporting Organizations		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5а	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5с		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization? Supported organizations? If "You " provide detail in Part III.			
7	benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor	6		
•	(as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).			
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more	8		
	disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI.</b>	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI.</b>	9b		
С	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit	an		
	from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.	9с		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.	10a		

10b

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

determine whether the organization had excess business holdings.)

Part	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in <b>Part VI.</b>	11c		
Secti	on B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part</i>			
	<b>VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2		•		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).			
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have			
	a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.			
Sooti		3		
	on E. Type III Functionally Integrated Supporting Organizations  Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see it	notre:	otions	c)
1 a	The organization satisfied the Activities Test. Complete <b>line 2</b> below.	nstru	ctions	S).
b	☐ The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>			
С	The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a governmental entity	(see in	struct	tions).
2	Activities Test. <i>Answer lines 2a and 2b below.</i>	(	Yes	
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
u	the supported organizations and explain how these activities directly further the exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
-	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i>			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No," provide details in <b>Part VI</b> .	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		

(see instructions).

Part	V Type III Non-Functionally Integrated 509(a)(3) Supporting Org	gani	zations		
1	$\Box$ Check here if the organization satisfied the Integral Part Test as a qualifying	tru:	st on Nov. 20, 1970 (expl	ain in <b>Part VI</b> ). <b>See</b>	
	instructions. All other Type III non-functionally integrated supporting organ	nizat	ions must complete Sect	ons A through E.	
Sect	ion A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)	
1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
3	Other gross income (see instructions)	3			
4	Add lines 1 through 3.	4			
5	Depreciation and depletion	5			
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6			
_ 7	Other expenses (see instructions)	7			
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Sect	ion B-Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)	
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):				
а	Average monthly value of securities	1a			
b	Average monthly cash balances	1b			
c	Fair market value of other non-exempt-use assets	1c			
d	Total (add lines 1a, 1b, and 1c)	1d			
е	Discount claimed for blockage or other factors (explain in detail in Part VI):				
2	Acquisition indebtedness applicable to non-exempt-use assets	2			
3	Subtract line 2 from line 1d.	3			
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4			
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
6	Multiply line 5 by 0.035.	6			
7	Recoveries of prior-year distributions	7			
8	Minimum Asset Amount (add line 7 to line 6)	8			
Sect	ion C-Distributable Amount			Current Year	
1	Adjusted net income for prior year (from Section A, line 8, column A)	1			
2	Enter 0.85 of line 1.	2			
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3			
4	Enter greater of line 2 or line 3.	4			
5	Income tax imposed in prior year	5			
6	Distributable Amount. Subtract line 5 from line 4, unless subject to				
-	emergency temporary reduction (see instructions).	6			
7					

Schedule A (Form 990 or 990-EZ) 2020

Part V

Secti		Current Year			
1	Amounts paid to supported organizations to accomplish	1			
2	Amounts paid to perform activity that directly furthers exe	empt purposes of suppo	rted		
	organizations, in excess of income from activity		2		
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required-	–provide details in <b>Part</b>	VI)	5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to whic	h the organization is res	ponsive		
	(provide details in <b>Part VI</b> ). See instructions.			8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Secti	on E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2020	าร	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reasonable cause required—explain in <b>Part VI</b> ). See instructions.				
3	Excess distributions carryover, if any, to 2020				
а	From 2015				
b	From 2016				
С	From 2017				
	From 2018				
е	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i	Carryover from 2015 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D, line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2020 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
7	<b>Excess distributions carryover to 2021.</b> Add lines 3j and 4c.				
8	Breakdown of line 7:				
а	Excess from 2016				
b	Excess from 2017				
С	Excess from 2018				
d	Excess from 2019				
е	Excess from 2020				

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Schedule A (Form 990 or 990-EZ) 2020

Part VI	<b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
Pt II I	in 10: Other Income Part II, Line 10

#### Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

CENTER FOR RURAL AFFAIRS

#### **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

**Employer identification number** 

47-0553823

2020

Organization type (check one): Filers of: Section: Form 990 or 990-EZ × 501(c)( 3) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF ☐ 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33¹/₃% support test of the

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Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990,

990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization
CENTER FOR RURAL AFFAIRS

Employer identification number
47-0553823

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
1	US SMALL BUSINESS ADMINISTRATION  406 THIRD STREET SW  WASHINGTON DC 20416	\$381,702.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
2	SBA -WOMENS BUSINESS CENTER  409 3RD ST SW  WASHINGTON DC 20416	\$273,616.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
3	ENERGY FOUNDATION  301 BATTERY STREET, FIFTH FLOOR  SAN FRANCISCO CA 94111	\$250,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
4	WAVERLY STREET FOUNDATION  2475 HANOVER ST, STE 100  PALO ALTO CA 94304	\$400,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
5	KAUFFMAN  4801 ROCKHILL RD  KANSAS CITY MO 64110	\$300,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
6	KELLOGG FOUNDATION  1 MICHIGAN AVE  BATTLE CREEK MI 49017	\$900,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

CENTER FOR RURAL AFFAIRS

47-0553823

CENTER FOR RURAL AFFAIRS 47-0553823

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4		Type of contribution
<u>-7</u>	MC KNIGHT FOUNDATION 710 SOUTH 2ND ST, SUITE 400 MINNEAPOLIS MN 55401	\$ 300,000.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
8	SHERWOOD FOUNDATION  3555 FARNAM ST #2  OMAHA NE 68131	\$ 682,234.	Person   X
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
9	WALTON FAMILY FOUNDATION  PO BOX 2030  BENTONVILLE AR 72712	\$ 2,704,200.	Person X Payroll
(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4		Type of contribution
		\$	Person
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person

Name of organization

CENTER FOR RURAL AFFAIRS

Employer identification number

47-0553823

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Name of or			Employer identification number					
CENTER Part III	(10) that total more than \$1,000 for	the year from any one contrib ons completing Part III, enter th	d7-0553823  ons described in section 501(c)(7), (8), or outor. Complete columns (a) through (e) and ne total of exclusively religious, charitable, etc., nce. See instructions.) ▶ \$					
	Use duplicate copies of Part III if addi		ice. See instructions.)					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held					
Tarti								
		(e) Transfer of gift						
	Transferee's name, address, an		telationship of transferor to transferee					
-	Transfer of a flame, adar 550, an	<u> </u>	iolano.co.ip or manororor to manororo					
(a) No. from	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held					
Part I								
-	(a) Transfor of aift							
	(e) Transfer of gift							
-	Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee							
(a) No.								
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held					
	(e) Transfer of gift							
	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee					
(a) No. from	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held					
Part I	., .	.,, -	., .					
-								
		(e) Transfer of gift						
-	Transferee's name, address, an	d ZIP + 4	elationship of transferor to transferee					

#### SCHEDULE C (Form 990 or 990-EZ)

### **Political Campaign and Lobbying Activities**

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below.
 ► Attach to Form 990 or Form 990-EZ.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

• Se	ection 501(c)(4), (5), or (6) orga	anizations: Complete Part III.			
Name	of organization			Employer iden	ntification number
CENT	ER FOR RURAL AFFA	IRS		47-05538	323
Part	I-A Complete if the	e organization is exempt unde	er section 501(d	c) or is a section 527 of	organization.
1	definition of "political can		·	. •	•
2	Political campaign activit	y expenditures (See instructions) .		\$	) 
3		cal campaign activities (See instruc			
Part	•	e organization is exempt unde	·	· · ·	
1 2 3 4a b Part	Enter the amount of any of the organization incurred Was a correction made? If "Yes," describe in Part  Complete if the Enter the amount direct	e organization is exempt underly expended by the filing organiz	managers under rm 4720 for this year 	section 4955 ▶ \$ ear?	Yes No
2	Enter the amount of the	filing organization's funds contributies	uted to other org	anizations for section	
3	line 17b	expenditures. Add lines 1 and 2			Yes No
5	Enter the names, address organization made payme the amount of political co	ses and employer identification nur ents. For each organization listed, e entributions received that were pro- fund or a political action committee	mber (EIN) of all se enter the amount p mptly and directly	ection 527 political organi paid from the filing organi delivered to a separate p	zations to which the filing ization's funds. Also enter political organization, such
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

# Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A Check ► ☒ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

**B** Check ▶ ☐ if the filing organization checked box A and "limited control" provisions apply.

	Limits on Lobby (The term "expenditures" mea	(a) Filing organization's totals	(b) Affiliated group totals			
1a	Total lobbying expenditures to influence p	oublic opinion (grassroots lobbying)	19,430.	19,430.		
b	Total lobbying expenditures to influence a	a legislative body (direct lobbying)	113,480.	113,480.		
С	Total lobbying expenditures (add lines 1a	and 1b)	132,910.	132,910.		
d	Other exempt purpose expenditures		7,337,541.	7,337,541.		
е	Total exempt purpose expenditures (add	lines 1c and 1d)	7,470,451.	7,470,451.		
f	Lobbying nontaxable amount. Enter the	ne amount from the following table in both				
_	columns.		523,523.	523,523.		
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:				
	Not over \$500,000	20% of the amount on line 1e.				
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.				
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.				
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.				
	Over \$17,000,000					
g	Grassroots nontaxable amount (enter 25%	130,881.	130,881.			
h	Subtract line 1g from line 1a. If zero or les	s, enter -0	0.	0.		
i	Subtract line 1f from line 1c. If zero or less	s, enter -0-     .   .   .   .   .   .   .   .   .	0.	0.		
j		on either line 1h or line 1i, did the organization	file Form 4720	¬.,		
	reporting section 4911 tax for this year?					

#### 4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period							
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2017	<b>(b)</b> 2018	<b>(c)</b> 2019	( <b>d)</b> 2020	(e) Total	
2a	Lobbying nontaxable amount	429,662.	487,418.	539,254.	523,523.	1,979,857.	
b	Lobbying ceiling amount (150% of line 2a, column (e))					2,969,786.	
С	Total lobbying expenditures	225,389.	208,555.	177,106.	132,910.	743,960.	
d	Grassroots nontaxable amount	107,416.	121,855.	134,814.	130,881.	494,966.	
e	Grassroots ceiling amount (150% of line 2d, column (e))					742,449.	
f	Grassroots lobbying expenditures	40,215.	51,272.	29,415.	19,430.	140,332.	

Page **3** 

Part	II-B Complete if the organization is exempt under section 501(c)(3) and has NOT (election under section 501(h)).	filed	Form	5768		
For e	each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed	(8	a)		(b)	
desci	iption of the lobbying activity.	Yes	No	Ar	nount	
1	During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
С	Media advertisements?					
d	Mailings to members, legislators, or the public?					
е	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	Other activities?					
j	Total. Add lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912		-			
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 .  If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Part		\/ <b>5</b> \		ation		
rait	501(c)(6).	)(5), (	or sec	Juon		
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the			3		
Part	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" O answered "Yes."		Part		ine 3	, is
1	Dues, assessments and similar amounts from members	٠.	1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts political expenses for which the section 527(f) tax was paid).	s of				
a	Current year	•	2a			
b	Carryover from last year	•	2b			
C	Total	•	2c 3			
3 4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of		3			
4	excess does the organization agree to carryover to the reasonable estimate of nondeductible lobb and political expenditure next year?	ying	4			
5	Taxable amount of lobbying and political expenditures (See instructions)		5			
Par						
Provid	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated groen instructions); and Part II-B, line 1. Also, complete this part for any additional information.	up lis	t); Par	t II-A, li	nes 1	and
Pt I	I-A Affiliate List: THE GRANARY FOUNDATION, PO BOX 136, LYONS, NE	58038	3,			
47-0	804412, NO LOBBYING EXPENSES					
Pt. T	I-A Affiliate List: RURAL INVESTMENT CORPORATION, PO BOX 136, LYONS					
იგ <u>03</u>	8, 47-0796719, NO LOBBYING EXPENSES					

chedule C (Form 990 or 990-EZ) 2020 Page <b>4</b>							
Part IV	Supplemental Information (continued)						

Schedule C (Form 990 or 990-EZ) 2020

## SCHEDULE D (Form 990)

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Employer identification number

Name o	the organization		Employer identification number
CENT	ER FOR RURAL AFFAIRS		47-0553823
Par	Organizations Maintaining Donor Adv	ised Funds or Other Similar Fund	ls or Accounts.
	Complete if the organization answered "	'Yes" on Form 990, Part IV, line 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year) .		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor funds are the organization's property, subject to the		
6	Did the organization inform all grantees, donors, a only for charitable purposes and not for the benef conferring impermissible private benefit?	it of the donor or donor advisor, or fo	r any other purpose
Part	II Conservation Easements.		
	Complete if the organization answered "	'Yes" on Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the	organization (check all that apply).	
	<ul> <li>Preservation of land for public use (for example, recre</li> </ul>	eation or education) $\ \ \square$ Preservation o	f a historically important land area
	<ul> <li>Protection of natural habitat</li> </ul>	☐ Preservation o	f a certified historic structure
	☐ Preservation of open space		
2	Complete lines 2a through 2d if the organization he	eld a qualified conservation contribution	n in the form of a conservation
	easement on the last day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		. <b>2a</b>
b	Total acreage restricted by conservation easement	s	. 2b
С	Number of conservation easements on a certified h		
d	Number of conservation easements included in		
	-		24
3	Number of conservation easements modified, transtax year ►	sferred, released, extinguished, or tern	ninated by the organization during the
4 5	Number of states where property subject to conser Does the organization have a written policy required violations, and enforcement of the conservation eas	garding the periodic monitoring, insp	
6	Staff and volunteer hours devoted to monitoring, inspec	cting, handling of violations, and enforcing	g conservation easements during the year
7	Amount of expenses incurred in monitoring, inspectin  \$ \bigset\$	ng, handling of violations, and enforcing of	conservation easements during the year
8	Does each conservation easement reported on line and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports of balance sheet, and include, if applicable, the text of organization's accounting for conservation easemeters.	conservation easements in its revenue a fithe footnote to the organization's fination.	and expense statement and
Part	Organizations Maintaining Collections Complete if the organization answered "		Other Similar Assets.
1a	If the organization elected, as permitted under FAS of art, historical treasures, or other similar assets service, provide in Part XIII the text of the footnote	held for public exhibition, education	, or research in furtherance of public
b	If the organization elected, as permitted under FAS art, historical treasures, or other similar assets held provide the following amounts relating to these item	SB ASC 958, to report in its revenue s I for public exhibition, education, or res	statement and balance sheet works of
	(i) Revenue included on Form 990, Part VIII, line 1		
	(ii) Assets included in Form 990, Part X		<b>&gt;</b> \$
2	If the organization received or held works of art, following amounts required to be reported under Fa	historical treasures, or other similar ASB ASC 958 relating to these items:	assets for financial gain, provide the
a b	Revenue included on Form 990, Part VIII, line 1 . Assets included in Form 990, Part X		<b>▶</b> \$

Schedule D (Form 990) 2020 Page **2** 

Part	Organizations Maintaining (	Collections of	Art, His	torical 1	reasures, or	r Oth	ner Similar Ass	ets (cont	inued)
3	Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):								
_									
a	Public exhibition				or exchange p				
b	<ul><li>☐ Scholarly research</li><li>☐ Preservation for future generations</li></ul>		е	□ Other					
4		nn's collections :	and expla	ain how t	hev further the	oras	anization's exem	nt nurnose	in Part
•	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.								
5	During the year, did the organization solicit or receive donations of art, historical treasures, or other similar								
	assets to be sold to raise funds rather than to be maintained as part of the organization's collection?								
Part	Part IV Escrow and Custodial Arrangements.								
	Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.								
1a	Is the organization an agent, trustee,	custodian or oth	er intern	nediary fo	or contribution	s or	other assets not		
·u	included on Form 990, Part X?			-				☐ Yes	□ No
b	If "Yes," explain the arrangement in Par								
_							Am	ount	
С	Beginning balance					1c			
d	Additions during the year					1d			
е	Distributions during the year					1e			
f	Ending balance					1f			
2a	Did the organization include an amount								∐ No
	If "Yes," explain the arrangement in Par	t XIII. Check her	e if the ex	kplanatio	n has been pro	ovide	d on Part XIII .		Ш
Par	Endowment Funds.  Complete if the organization a	answered "Ves	" on For	m 000 E	Part IV line 1	Λ			
	Complete if the organization a	(a) Current year		or year	(c) Two years ba		(d) Three years back	(e) Four yea	ars hack
1a	Beginning of year balance	3,545,080.		3,365.	5,147,59	_	5,147,591.	5,147	
b	Contributions	3,313,000.		5,715.	3/11//32		3711773711	3/11/	7371.
C	Net investment earnings, gains, and			,					
	losses						0.		0.
d	Grants or scholarships								
е	Other expenditures for facilities and								
	programs				1,619,22	6.			
f	Administrative expenses	2 - 4 - 2 2 2	0 54		0.500.00	_		- 445	
g	· ·	3,545,080.		5,080.			5,147,591.	5,147	,591.
2	Provide the estimated percentage of th Board designated or quasi-endowment		na baland %	e (line 1g	, column (a)) n	eia a	S:		
a b	Permanent endowment 42.3		70						
C	Term endowment ► 57.69%								
·	The percentages on lines 2a, 2b, and 2	c should equal 1	00%.						
3a	Are there endowment funds not in the	•		zation tha	at are held and	d adn	ninistered for the		
	organization by:							Ye	es No
	(i) Unrelated organizations							3a(i)	×
	• •							3a(ii) >	<
b	If "Yes" on line 3a(ii), are the related org							3b >	<b>&lt;</b>
4	Describe in Part XIII the intended uses		on's endo	wment fu	unds.				
Part			" on For	m 000 [	Part IV/ line 1:	10 0	Coo Form 000 F	Oort V lin	o 10
	Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.								
	Description of property  (a) Cost or other basis (b) Cost or other basis (c) Accumulated depreciation  (d) Book value								
1a	Land		0.						0.
b	Buildings								
C	Leasehold improvements				61,961.		22,995.		,966.
d	Equipment				72,698.		70,013.		,685.
	Other	ust equal Form 0	90 Part		29,000.		20,850.		,150.

Part VII	Investments – Other Securities.			
	Complete if the organization answered "Yes" on For	m 990, Part IV, lin	e 11b. See Form	990, Part X, line 12.
	(a) Description of security or category (including name of security)	(b) Book value		nod of valuation: -of-year market value
(1) Financial	derivatives			
(2) Closely h	eld equity interests			
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)	(I)			
	mn (b) must equal Form 990, Part X, col. (B) line 12.) .			
Part VIII	Investments—Program Related.	m 000 Dort IV lin	. 11. C	000 Dort V line 10
	Complete if the organization answered "Yes" on For			
	(a) Description of investment	(b) Book value		hod of valuation: -of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	mn (b) must equal Form 990, Part X, col. (B) line 13.) . ▶			
Part IX	Other Assets.			
	Complete if the organization answered "Yes" on For	m 990, Part IV, lin	e 11d. See Form	
	(a) Description			(b) Book value
	IN REVOLVING LOAN FUND			585,848.
	ED INTEREST			736.
	ROM AFFILIATES			438,459.
	FICATES OF DEPOSIT			3,010,677.
(5) (6)				
(7)				
(8)				
(9)				
	mn (b) must equal Form 990, Part X, col. (B) line 15.)			4,035,720.
Part X	Other Liabilities.			1703377201
	Complete if the organization answered "Yes" on For	m 990, Part IV, lin	e 11e or 11f. See	Form 990, Part X,
	line 25.			
1.	(a) Description of liability			(b) Book value
(1) Federal in	ncome taxes			
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	, , , ,	<u> </u>	<i></i> ▶	
	r uncertain tax positions. In Part XIII, provide the text of the footn s liability for uncertain tax positions under FASB ASC 740. Checl			

Schedule D (Form 990) 2020 Page **4** 

Part	Reconciliation of Revenue per Audited Financial Statemer Complete if the organization answered "Yes" on Form 990,			Retur	n.
1	Total revenue, gains, and other support per audited financial statements			1	10,960,218.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			•	10,900,210.
<b>–</b> а	Net unrealized gains (losses) on investments	2a	2,604.		
b	Donated services and use of facilities	2b	2,001.	-	
C	Recoveries of prior year grants	2c		-	
d	Other (Describe in Part XIII.)	2d		-	
е	Add lines <b>2a</b> through <b>2d</b>			2e	2,604.
3	Subtract line <b>2e</b> from line <b>1</b>			3	10,957,614.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines <b>4a</b> and <b>4b</b>			4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	10,957,614.
Part				er Ret	urn.
	Complete if the organization answered "Yes" on Form 990,				
1	Total expenses and losses per audited financial statements			1	7,470,451.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	ا ۵-	1		
a	Donated services and use of facilities	2a		-	
b	Prior year adjustments	2b 2c		-	
c d	Other (Describe in Part XIII.)	2d		-	
e	Add lines 2a through 2d			2e	
3	Subtract line <b>2e</b> from line <b>1</b>			3	7,470,451.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	i .	1		7,170,131.
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines <b>4a</b> and <b>4b</b>			4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, lin	e 18.)		5	7,470,451.
Part 1	• •				
	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a an XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part				
۷, ۲aп	AI, lines 20 and 4b, and Part AII, lines 20 and 4b. Also complete this part	to pro	ovide arry additional in	Поппа	IOH.
Pt V	Line 4: THE FUNDS HELD IN ENDOWMENTS AT THE GRAN	NARY	FOUNDATION ARE	TO	
BE U	SED FOR THE BENEFIT OF THE CENTER FOR RURAL AFFAIR	RS'	PROGRAMS AND IN	TERE	STS.

Schedule D (Fo	orm 990) 2020	Page \$
Part XIII	Supplemental Information (continued)	•

## SCHEDULE I (Form 990)

Department of the Treasury

Internal Revenue Service

## Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Open to Public

Inspection

Name of the organization **Employer identification number** CENTER FOR RURAL AFFAIRS 47-0553823 **General Information on Grants and Assistance** Part I Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? X Yes No Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant (book, FMV, appraisal, other) or government (if applicable) grant cash assistance noncash assistance or assistance (1) CAROLINA FARM STEWARDSHIP ASSOCIATION 287 EAST ST, STE 421 PITTSBORO NC 27312 24-0040340 501(c)(3) 10,260. 0. FMV NSAC SUBCONTRACT (2) PRACTICAL FARMERS 501(c)(3) 1615 GOLDEN ASPEN DR, SUITE 101 AMES IA 50010 42-1255174 110,623. 0. FMV F&C SUBCONTRACT (3) UNIVERSITY OF NEBRASKA 1901 NO. 21ST STREET LINCOLN NE 68588 47-0049123 GOVT 19,996. 0. FMV F&C SUBCONTRACT (9) (10)(11)(12)

Schedule I (Form 990) 2020

	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
7	Supplemental Information. Pro					
Lj 	ne 2: RECIPIENTS MUST PRO	VIDE REPORTS TO	ORGANIZATION	NO LESS THAN AN	NUALLY.	
Li	ne 2: RECIPIENTS MUST PRO	VIDE REPORTS TO	ORGANIZATION	NO LESS THAN AN	NUALLY.	
Là	ne 2: RECIPIENTS MUST PRO	VIDE REPORTS TO	ORGANIZATION	NO LESS THAN AN	NUALLY.	
	ne 2: RECIPIENTS MUST PRO	VIDE REPORTS TO	ORGANIZATION	NO LESS THAN AN	NUALLY.	
L:	ne 2: RECIPIENTS MUST PRO	VIDE REPORTS TO	ORGANIZATION	NO LESS THAN AN	NUALLY.	
L:	ne 2: RECIPIENTS MUST PRO	VIDE REPORTS TO	ORGANIZATION	NO LESS THAN AN	NUALLY.	
	ne 2: RECIPIENTS MUST PRO	VIDE REPORTS TO	ORGANIZATION :	NO LESS THAN AN	NUALLY.	
	ne 2: RECIPIENTS MUST PRO	VIDE REPORTS TO	ORGANIZATION :	NO LESS THAN AN	NUALLY.	

#### **SCHEDULE O** (Form 990 or 990-EZ)

Department of the Treasury

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

OMB No. 1545-0047

Internal Revenue Service Employer identification number Name of the organization 47-0553823 CENTER FOR RURAL AFFAIRS Pt VI, Line 12c: CONFLICT OF INTEREST IS MONITORED BY THE EXECUTIVE DIRECTOR, BOARD OF DIRECTORS, AND THE PROGRAM COUNCIL. IF IT INCLUDES A BOARD MEMBER THEN IT GOES TO THE BOARD FOR A VOTE AND IS RECORDED IN THE MINUTES. Pt VI, Line 19: AVAILABLE UPON REQUEST Pt VI, Line 11b: CHIEF FINANCIAL OFFICER REVIEWS THE FORM 990 BEFORE IT IS SUBMITTED. Pt XII, Line 2c: THE AUDIT COMMITTEE ASSUMES RESPONSIBILITY FOR THE AUDIT. Pt XI: LINE 9 IS A TRANSFER TO THE SUPPORTED ORGANIZATION RURAL INVESTMENT CORPORATION Pt III, Line 4d: Expenses: \$1,087,007 including grants of: \$104,003 Revenue: \$1,595,733 Description: RURAL PUBLIC POLICY PROGRAM - ADVOCATES FOR STATE AND FEDERAL POLICIES THAT SUPPORT FAMILY SIZE FARMS, VALUE ADDED AGRICULTURE, MICROENTERPRISE DEVELOPMENT, RURAL COMMUNITY DEVELOPMENT, BEGINNING FARMERS, AND SOIL AND WATER CONSERVATION. Expenses: \$48,034 including grants of: \$0 Revenue: \$145,617 Description: CONSTITUENCY & ENGAGEMENT - WORKS TO BUILD A NETWORK OF TENS OF THOUSANDS OF PEOPLE ACROSS AMERICA COMMITTED TO BUILDING A BETTER FUTURE IN

RURAL COMMUNITIES. WE INFORM THE NETWORK ON DEVELOPMENT AFFECTING RURAL AMERICA AND ON OPPORTUNITIES TO PARTICIPATE IN POLICY DEBATES AFFECTING RURAL AMERICA.

Expenses: \$503,642 including grants of: \$58,552 Revenue: \$892,124 Description: MISSISSIPPI RIVER NEWTORK - A DIVERSE COALITION OF 56

NONPROFIT ORGANIZATIONS THAT ARE WORKING TOGETHER TO PROTECT THE LAND, WATER, WILDLIFE, AND PEOPLE OF THE UNITED STATES' GREATEST RIVER.

Expenses: -\$20,702 including grants of: \$0 Revenue: \$0

Description: NEWSLETTER AND COMMUNICATIONS

Pt VI, Section C, Line 17:

State: AK

Name of the organization	Employer identification number
CENTER FOR RURAL AFFAIRS	47-0553823
State: AZ	
State: AR	
State: CA	
State: CO	
State: CT	
State: DE	
State: DC	
State: FL	
State: GA	
State: ID	
State: IL	
State: IN	
State: IA	
State: KS	
State: KY	
State: LA	
State: ME	
State: MD	
State: MA	
State: MI	
State: MN	
State: MS	
State: MO	
State: MT	
State: NE	
State: NV	
State: NH	

Name of the organization	Employer identification number
CENTER FOR RURAL AFFAIRS	47-0553823
State: NJ	
State: NM	
State: NY	
State: NC	
State: ND	
State: OH	
State: OK	
State: OR	
State: PA	
State: RI	
State: SC	
State: SD	
State: TX	
State: UT	
State: VT	
State: VA	
State: WA	
State: WV	
State: WI	
State: WY	
Pt IX, Line 11g:	
Description: CONSULTANTS & PROFESSIONAL FEES	
Total: \$986,364	
Program services: \$955,877	
Management and general: \$24,167	
Fundraising: \$6,320	

### **SCHEDULE R** (Form 990)

## **Related Organizations and Unrelated Partnerships** ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

**Open to Public** Inspection

**Employer identification number** 47-0553823

CENTER FOR RURAL AFFAIRS

Part I	Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.								
	(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	(f) Direct controlling entity			
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
	Harrist of Balanda, E. and Constitution Of		1 (() /		1 D / P O 4 D .				

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had Part II one or more related tax-exempt organizations during the tax year. (g) Section 512(b)(13) Name, address, and EIN of related organization Legal domicile (state Public charity status Direct controlling Primary activity Exempt Code section controlled or foreign country) (if section 501(c)(3)) entity Yes

entity? No (1) THE GRANARY FOUNDATION 47-0804412 PO BOX 136 LYONS NE 68038 TI SOLIT UD ADD ODDROT FORS. 150 DI SERVE PRIRUK RA TH COTTA RA PRU UPURS.  $\,|\, {
m NE}\,|\,$ 501(c)(3) PF-TYPE I N/A (2) RURAL INVESTMENT CORPORATION 47-0796719 PO BOX 136 LYONS NE 68038 BALK HALL HALL WASHED SAME BALL STARKED COLUMNIA DE 501(c)(3) PF-TYPE I N/A

Schedule R (Form 990) 2020 Page 2

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, Part III because it had one or more related organizations treated as a partnership during the tax year. Name, address, and EIN of Primary activity Direct controlling Predominant Share of total Legal Share of end-of- Disproportionate Code V-UBI General or Percentage related organization income (related, amount in box 20 domicile entity income year assets allocations? managing ownership unrelated, (state or of Schedule K-1 excluded from (Form 1065) foreign tax under country) sections 512-514) Yes No Yes No

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, Part IV line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) (h) Share of end-of-year assets owners		Section 5 contr enti	i) 512(b)(13) rolled ity?
								Yes	No
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

Page **3** 

# Schedule R (Form 990) 2020 Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			_		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one	or more related orga	nizations listed in Part	s II–IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			[	1a		×
b	Gift, grant, or capital contribution to related organization(s)			[	1b		×
С	Gift, grant, or capital contribution from related organization(s)				1c	×	
d	Loans or loan guarantees to or for related organization(s)				1d		×
е	Loans or loan guarantees by related organization(s)				1e		×
	J			Ī			
f	Dividends from related organization(s)				1f		×
g	Sale of assets to related organization(s)			[	1g		×
h	Purchase of assets from related organization(s)			[	1h		×
i	Exchange of assets with related organization(s)				1i		×
i	Lease of facilities, equipment, or other assets to related organization(s)				1j	×	
•	3 (4)			Ī			
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	×	
- 1	Performance of services or membership or fundraising solicitations for related organization(s				11		×
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m		×
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	×	
0	Sharing of paid employees with related organization(s)				10	×	
·	Chaining of paid chiproyood marrolated organization(c)						
n	Reimbursement paid to related organization(s) for expenses				1p		×
q	Reimbursement paid by related organization(s) for expenses				1g	×	
ч	Treimbursement paid by related organization(s) for expenses				19	,,	
r	Other transfer of cash or property to related organization(s)				1r	×	
	Other transfer of cash or property from related organization(s)				1s		
	If the answer to any of the above is "Yes," see the instructions for information on who must of					chol	
	•	1	1	T .	ii uire	SHOR	یح
	<b>(a)</b> Name of related organization	(b) Transaction	(c) Amount involved	(d) Method of determining	amoun	t invol	ved
	Name of folded of gameation	type (a-s)	7 unount involved	Woulde of dotormining	amoun		700
			225 225				
(1) T	HE GRANARY FOUNDATION	С	286,821.	FMV			
<b>(2)</b> R	JRAL INVESTMENT CORPORATION	R	193,995.	FMV			
(3)							
(4)							
(5)							
(6)							
BAA	REV 09/08/21 PRO			Schedule R	(Form	990)	2020

Schedule R (Form 990) 2020 Page 4

## Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	income (related, unrelated, excluded from tax under	section 501(c)(3) organizations?		<b>(f)</b> Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		Disproportionate		Disproportiona		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana	ral or aging	(k) Percentage ownership
			sections 512—514)	Yes	No			Yes	No		Yes	No					
	Name, address, and EIN of entity	Name, address, and EIN of entity  Primary activity  Primary activity	Name, address, and EIN of entity  Primary activity  Legal domicile (state or foreign country)  Legal domicile (state or foreign country)	Name, address, and EIN of entity  Primary activity  Legal domicile (state or foreign country)  representation of entity  Predominant income (related, unrelated, excluded from tax under sections 512—514)	Name, address, and EIN of entity  Primary activity  Legal domicile (state or foreign country)  row sections 512—514)  Predominant income (related, excluded from tax under sections 512—514)  President and the sections 512—514  Predominant income (related, excluded from tax under sections 512—514)  President and the sections 512—514  President and the se	Name, address, and EIN of entity  Primary activity  Legal domicile (state of roreign income (related, unrelated, excluded from tax under sections 512—514)  Wess  No  Primary activity  Legal domicile (state of roreign income (related, unrelated, excluded from tax under sections 512—514)  Wess  No  No  No  No  No  No  No  No  No	Name, address, and EIN of entity  Primary activity  Legal domicile (state or foreign country)  Predominant income (related, excluded from tax under sections 512—514)  Pres No  Share of total income sections 512—514)  Pres No  No  No  No  No  No  No  No  No  No	Name, address, and EIN of entity  Primary activity  Legal domicile (state or foreign accountry)  In the control of the control	Name, address, and EIN of entity Primary activity I legal domicile (state of rorigin country) Primary activity I legal domicile (state of rorigin country) Primary activity Primary activity I legal domicile (state of rorigin country) Primary activity Primary activity Prescriptions of the primary activity activi	Name, address, and ElN of entity Primary activity   Legal domicible   Country   Predominant   Predom	Name, address, and EIN of entity Primary activity Legal domicielle (state or riversite desidence) related, excluded from the control of the c	Name, address, and EN of entity Primary activity Legal domicine (estate or force (estate) corne	Name, address, and EN of entity Primary activity Legal domicible (state or frost) Predominant country) Predominant				

Schedule R (F	Schedule R (Form 990) 2020 Page <b>5</b>						
Part VII	Supplemental Information Provide additional information for responses to questions on Schedule R. See instructions.						
	The state of the s						

## Form **8879-E0**

Department of the Treasury

Internal Revenue Service

# IRS e-file Signature Authorization for an Exempt Organization

For calendar year 2020, or fiscal year beginning Sep 1 , 2020, and ending Aug 31, 2021

▶ Do not send to the IRS. Keep for your records.

► Go to www.irs.gov/Form8879EO for the latest information.

OMB No. 1545-0047

2020

Name of exempt organization or person subject to tax Taxpayer identification number 47-0553823 CENTER FOR RURAL AFFAIRS Name and title of officer or person subject to tax MICHAEL BRIDE, CFO Type of Return and Return Information (Whole Dollars Only) Part I Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, or 7a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, or 7b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. **Do not** complete more than one line in Part I. **1a Form 990** check here ► 🗵 **b Total revenue,** if any (Form 990, Part VIII, column (A), line 12) 10,957,614. 2a Form 990-EZ check here ▶ □ b Total revenue, if any (Form 990-EZ, line 9) . . . . . . . . . . 2b **b Total tax** (Form 1120-POL, line 22) . . . . . . . . . . 3a Form 1120-POL check here ► 3h 4a Form 990-PF check here ▶ □ **b Tax based on investment income** (Form 990-PF, Part VI, line 5) . . 4b 5a Form 8868 check here ► **b Balance due** (Form 8868, line 3c) . . . . . . . . . . 5b **6a Form 990-T** check here ► □ **b Total tax** (Form 990-T, Part III, line 4) . . . . . . . . . . . . . 6b **b Total tax** (Form 4720, Part III, line 1) . . . 7a Form 4720 check here ► Declaration and Signature Authorization of Officer or Person Subject to Tax Under penalties of perjury, I declare that 🗵 I am an officer of the above organization or 🗌 I am a person subject to tax with respect to (name of organization) and that I have examined a copy of the 2020 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only 3 3 ▼ I authorize Nichols, Rise & Co., L.L.P. to enter my PIN as my signature FRO firm name Enter five numbers, but do not enter all zeros on the tax year 2020 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the organization, I will enter my PIN as my signature on the tax year 2020 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. Signature of officer or person subject to tax ▶ **Certification and Authentication** Part III ERO's EFIN/PIN. Enter your six-digit electronic filing identification 3 9 number (EFIN) followed by your five-digit self-selected PIN. I certify that the above numeric entry is my PIN, which is my signature on the 2020 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of **Pub. 4163**, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. ERO's signature ▶ Date ▶ **ERO Must Retain This Form — See Instructions** 

Do Not Submit This Form to the IRS Unless Requested To Do So

2020

Name

CENTER FOR RURAL AFFAIRS

Employer Identification No. 47-0553823

Description	(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
CONSULTANTS & PROFESSIONAL FEES	986,364.	955,877.	24,167.	6,320.
Total to Form 990, Part IX, line 11g	986,364.	955,877.	24,167.	6,320.